27 December 1995

MEMORANDUM FOR ARMY INNOVATORS

SUBJECT: Status Report on the National Performance Review

The National Performance Review has recently completed a status report detailing the results of the past two years of effort. The report is entitled *Common Sense Government: Works Better and Costs Less.* The report is 160 pages and describes the impact of reinvention on the American people and presents more than 300 new federal government recommendations. In some cases, not only has the government improved, it has become the standard by which to measure success.

The report's summary of National Performance Review progress to date is as follows:

REINVENTION AT A GLANCE

Reinvention is Well Under Way:

- Agencies have completed nearly one-third of NPR's original recommendations. Of the remainder, nearly all are well under way.
- More than 200 agencies have published customer service standards.
- Agencies have created nearly 200 "reinvention labs" to test new approaches to business.
- The President has issued 30 directives to implement NPR recommendations.
- Agencies have formed more than 400 labor-management partnerships with their unions.

Government Costs Less:

- \$58 billion of the NPR's \$108 billion in savings proposed in 1993 are already locked in.
- \$4 billion in NPR-related savings are pending before Congress.
- \$46 billion in savings are still to come, based on 1993 proposals.
- Agencies have put in place \$10 billion in reinvention savings beyond the recommendations made in the original 1993 report.

- Federal employment has dropped more than 160,000. Reductions are nearly a full year ahead of schedule.
- More than 180 new recommendations will result in an additional \$70 billion in savings over the next five years.

Government is Becoming Less Intrusive

- Agencies have reviewed 86,000 pages of regulations and are sending 16,000 pages of obsolete regulations to the scrap heap.
- Agencies are reworking another 31,000 pages of regulations.
- Regulatory and administrative burdens on the public will be reduced by nearly \$28 billion.
- Attitudes are changing. In many cases, fines will be waived for honest mistakes.
- Agencies are closing more than 2,000 field offices.

Congress is Helping

- Congress has enacted 36 NPR-related laws, including the biggest procurement streamlining bill ever, with a second one in progress.
- Congress has passed 66 of the 280 NPR items requiring legislation (24 percent).
- Nearly 70 NPR-related bills are currently pending in Congress.
- Congress has held more than 120 hearings on various NPR recommendations.

The complete 160-page status report is available from the Government Printing Office or your local bookstore (published by Random House under the name: Common Sense Government by Al Gore). The report can be downloaded free from the NPR web site: http://www.npr.gov

/s/ Sharon Weinhold

Director of Financial Analysis